Is Marketing having a mid-life crisis?

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This presentation contains non-GAAP financial information. The primary non-GAAP financial measure we use is 'adjusted performance' which is computed by adjusting reported results for the period-on-period effects of foreign currency translation differences and significant items which distort period-on-period comparisons. Significant items are those items which management and investors would ordinarily identify and consider separately when assessing performance in order to better understand the underlying trends in the business. Reconciliations between non-GAAP financial measurements and the most directly comparable measures under GAAP are provided in the 2016 Annual Report and Accounts and the Reconciliations of Non-GAAP Financial Measures document which are both available at www.hsbc.com.

The small print



My father





Closed for good

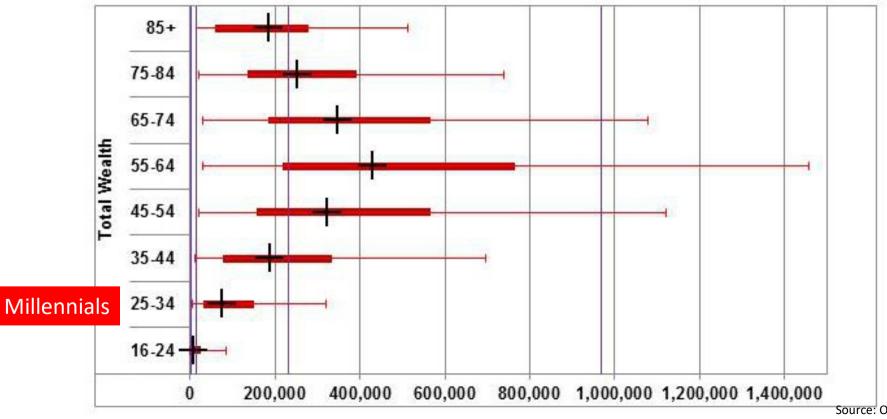
or bad?



No interest in £1,000



"Because that's where the money is"



Source: ONS 2010



1993

-

Segments



Closed

Spontaneous

first direct

Open

first direct

Planful

Average is not OK



Individualise





My partner

Unusual account balance







Contact strategy



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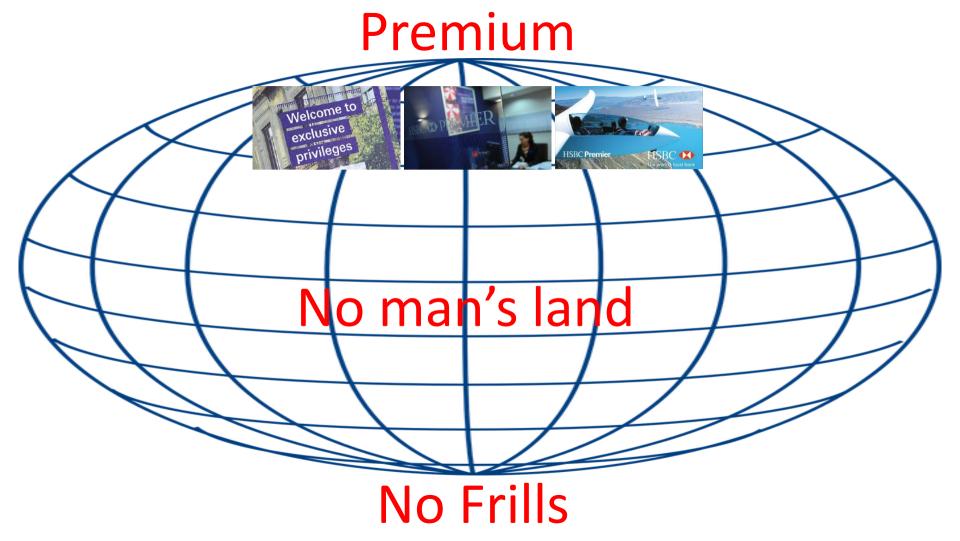


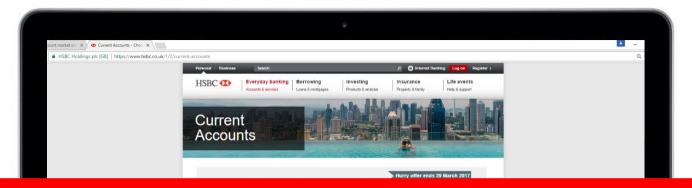












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	Basic Bank Account	~		
	Student Bank Account	~		
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Let's Go Forward

Here to help you prosper

Something or same thing

For your next step, we'll be by your side

Onwards.

Show all



WATCHDOG PRAISES TELEVISION COMPANY 332

TV Carlisle-based Border TV has been hailed for a twin-pronged approach to news and sport coverage.



Cumbria headlines Cumbria news index

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331

Tomorrow Films Subtitles London Tonight

webtrends[®]





1993





Innovate



The future is already here



It's just not very evenly distributed

AI headlines

	Split size	Curiosity	Directness	Friendly	Offbeat	Urgency	Сору	
It would be a shame to miss up to 30% off utility belts! We've got all you've ever wanted from Wayne Enterprises.	33675	36%	87%	58%	33%	50%		
2 Announcing: those who delay will miss out!	33675	30%	76%	47%	23%	78%		
3 Hove the smell of offers in the morning What's the big deal?	33675	64%	57%	57%	37%	39%		
Hurry - say hello to my little discount When you've got it, you've got it!	33675	63%	76%	57%	54%	50%		
Every man needs good utility belts, snap up up to 30% off now	33675	43%	(45)	35%	24%	54%		
Try saying no to up to 30% off! Take a peek at great pieces from Wayne Enterprises.	33675	24%	89%	40%	20%	50%		
Can we tempt you with up to 30% off? Work some magic on your wardrobe - I love the smell of deals in the morning.	33675	77%	74%	68%	35%	39%		
You'd be a strong man to resist these offers - every man needs good utility belts, grab up to	33675	60%	92%	58%	28%	52%	Ê	
	MacBoo	k Pro						

Al copy

There is no one else in the world. There is no one else in sight. They were the only ones who mattered. They were the only ones left. He had to be with me. She had to be with him. I had to do this. I wanted to kill him. I started to cry. I turned to him.



Al visuals



Al agency



4

5

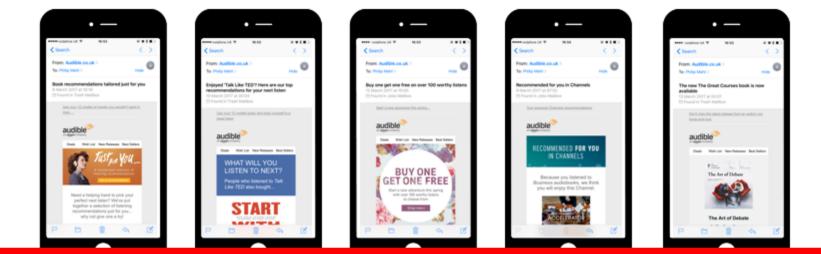
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Personal

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TMI





Implement

Vision without action is daydream

Action without vision is nightmare

Japanese proverb

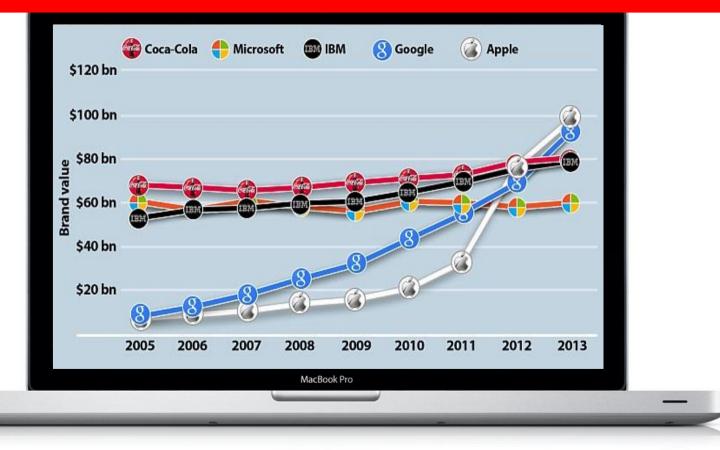




Second curve



Second curves needed





Marketers?



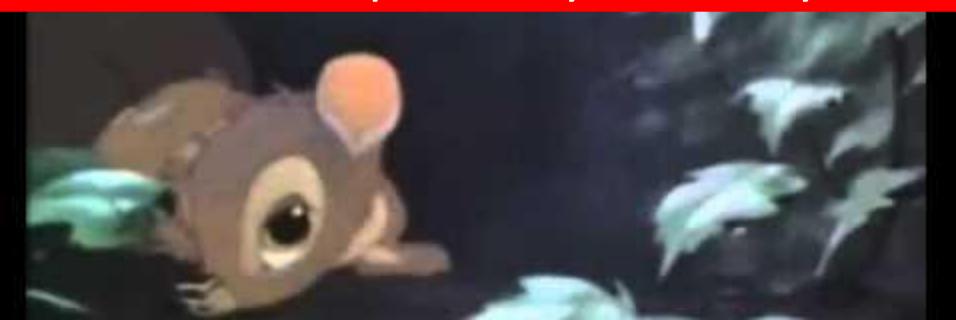


Who killed curiosity





or more importantly creativity?



Mar-tech-data-ers



Question everything